

U.S. DEPARTMENT OF TRANSPORTATION RECUSAL

FROM: Nick Hornedo, Digital Manager

TO: Lynn Deavers, Ethics Official

DATE: March 23, 2021

This is to advise that I am recused from personal and substantial participation in any particular matter involving **PAC That Ass** for a period of **one year**, in order to avoid the appearance of loss of impartiality in the performance of my official duties, unless I first obtain a waiver, pursuant to 5 C.F.R. § 2635.502.

In addition, in accordance with Paragraph 2 of the Ethics Pledge (Executive Order 13989), for a period of **two years** from the date of my appointment, I am recused from personal and substantial participation in any particular matter involving specific parties that is directly and substantially related to **PAC That Ass**, including regulations and contracts. I am recused from participating in any particular matters within the scope of my Ethics Pledge recusal until **February 1, 2023**.

Accordingly, I will not work on any matters relating to the above-listed organization. If any matter involving this entity comes to my attention, I will refer it to **Dani Simons** for appropriate action and reassignment.

I understand that I am responsible for complying with these recusals. I will seek the assistance of an ethics official if I am ever uncertain whether I may participate in a matter.

Nicolas Hornedo

Signature of Employee

LYNN M.
DEAVERS

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Date: 2021.03.23 10:53:34
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Signature of OST Ethics Official